25 March 1971

clearances.

MEMORANDUM

SUBJECT:

Department of State Management Survey of INR

- 1. The Department of State is conducting a survey of the organization, management and operation of the Bureau of Intelligence and Research (INR).
- 2. Mr. Ray Cline has informed the Director that a key feature of the Survey will be an "in-depth assessment of the role of the Department of State in the Intelligence Community," and has requested that the State Survey Group be permitted to interview various senior members of CIA. The Director has informed Mr. Cline that the Agency will cooperate.
 - 3. The State Survey Group consists of the following four members:

Chairman: Mr. Robert Foulon, Chief, Management Staff, O/OM Mr. Martin Packman, Director, Office of Research and Analysis for Western Europe, INR

> Mr. Joseph Neubert, Deputy Director for Planning, Planning and Coordination Staff

Exec. Secretary: Mr. James Falzone, O/OM

These four officers have SI, T-KH and

	4.	The Survey Group will	begin in	nterv	iews at 1	Headquart	ers di	uring
the	wee]	k beginning 29 March.	They de	esire	to talk t	to the follo	owing	senior
		officers.	,					
	-							
	Mr.	R. J. Smith		Mr.	Thomas	Karames	sines	
	Mr.	Richard Lehman		Mr.	Peer de	Silva		
	Mr.	Bruce Clarke	ſ				7	

Mr. Harry Eisenbeiss
Mr. Herbert Jenne
Mr. John M. Clarke

Mr. Abbot Smith Mr. Bronson Tweedy

Mr. Donald Chamberlain

Mr. Edward Allen

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5. I will contact the staffs of the officers mentioned above and schedule the interviews.
Executive Assistant to the
Deputy Director of Central Intelligence
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27 JAN 1911

The Honorable Ray S. Cline
Director
Bureau of Intelligence and Research
Department of State

Dear Ray:

We will of course be glad to cooperate with the survey group which will conduct a management survey of INR.

When they are ready to talk to us, if they--or you--will let me know what lines of inquiry they want to pursue, I will make appropriate arrangements.

Sincerely.

Richard Heims

Richard Helms Director

NIPE:TAParrott:eh (25 Jan 71)

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Scar Dick:

As part of a program of surveying the organization, management, and operation of the various components of the Department of State, the Department of State, the Department Secretary for Administration has authorized a agenust survey of INR. This survey is being carried out by the lines of the Deputy Assistant Secretary for Organization and magazent (0/01), which has already conducted similar surveys of the Bereaus of Educational and Cultural Affairs, of Politico-Military Arthris, and of International Organization Affairs.

A key feature of the O/CH survey is to be its in-depth assessment of the role of the Department of State in the intelligence community. This assessment will require interviews with you (or your designees) and key members of your organization.

I believe that this survey can be highly useful to INR and to the intelligence community. I therefore urge your full cooperation.

The members of the Survey Group are:

Mr. Robert Foulon, Chief, Management Staff, O/OM, Chairman Mr. Martin Packman, Director, Office of Research and Analysis for Mestira Europe, INR

Mr. Joseph Neubert, Daputy Director for Planning, Planning and Coordination Staff

Mr. James Falzone, 0/6M, Executive Secretary

The Humorable
Richard Helms,
Director,
Central Intelligence Agency.

JA Comment

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I have arranged for them to be grouted all necessary diearences to enable them to carry out their review of all the activities of INR.

I am also requesting the cooperation of Gen. Bennett and Adm. Gaylor.

Sincerely,

Ray S. Cline

INR/DDM:GCDenney, Jr:REU:MPackman/als
1-20-71